

The Social Revolution in the Enterprise

Kendall Collins | SVP & GM, Chatter

Safe Harbor

Safe harbor statement under the Private Securities Litigation Reform Act of 1995:

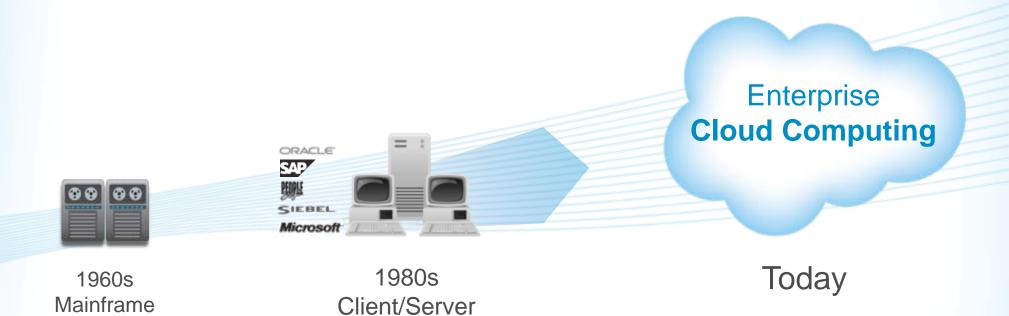
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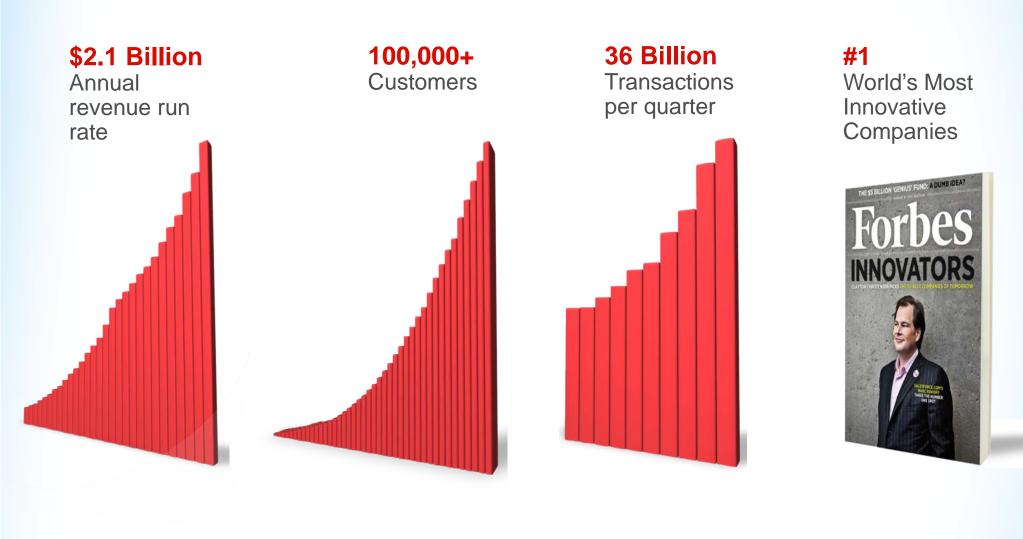


Our Mission: Cloud Computing Driver, Catalyst, and Evangelist





First Cloud Company to Exceed \$2.1 Billion Annual Run Rate





Salesforce Foundation





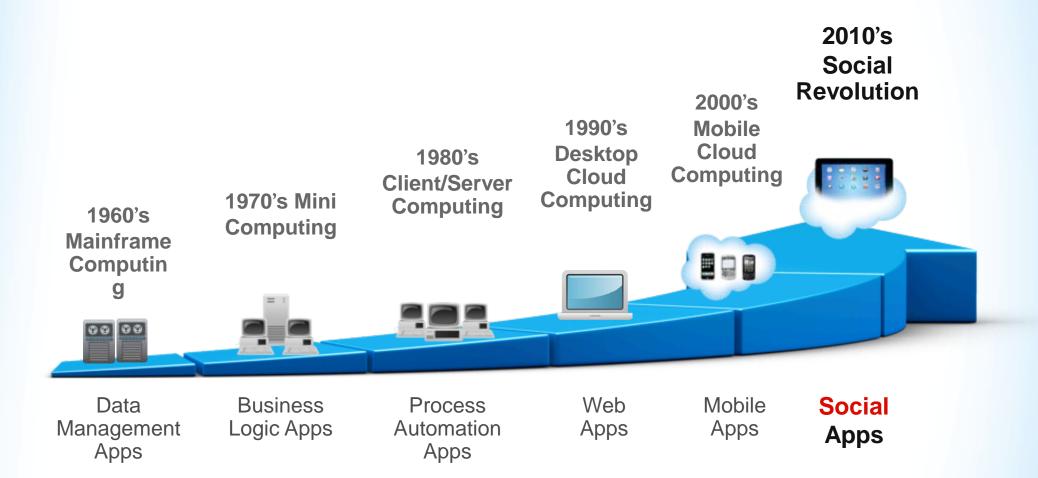
time equity product

12,000 non-profit organizations270,000+ hours service\$24 million+ grantsShareTheModel.org



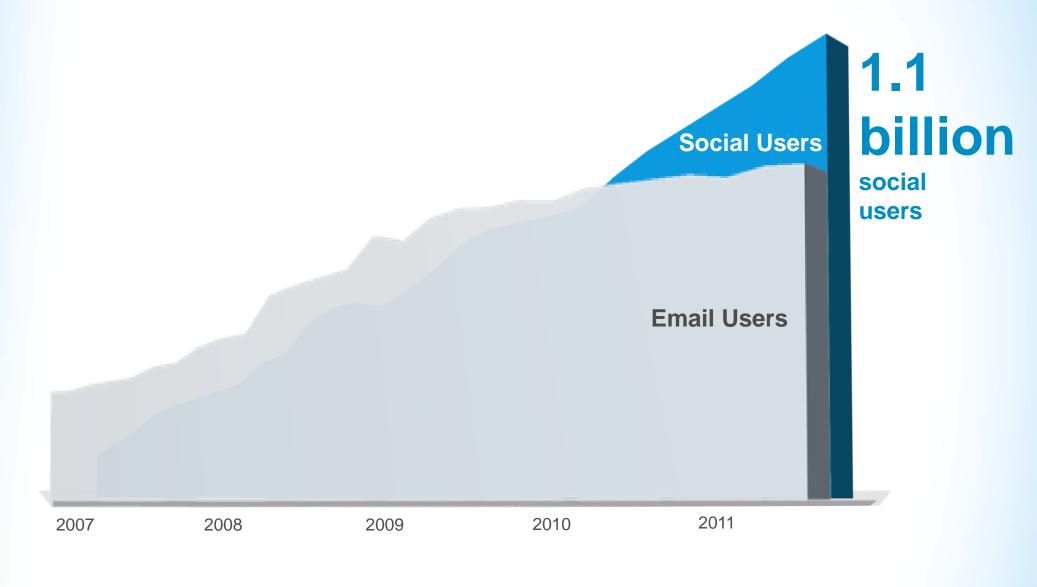
Ten Year Computing Cycles

10X more users with each cycle



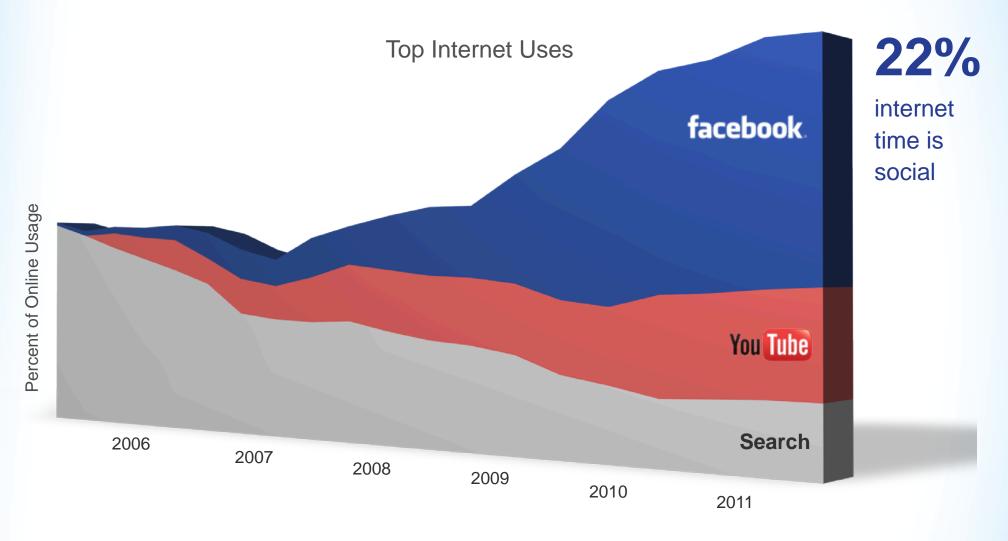


Social Revolution: Social Networking Surpasses Email





Social Revolution: Facebook Eats the Web



Sources: Nielsen Wire, January, 2011. Morgan Stanley Internet Mobile Report, December 2009

salesforce















GBoth your customers and your employees have started marching in this burgeoning social media multitude, and you'd better get out of their way-or learn to embrace them," - David Kirkpatrick **Forbes Magazine**



Delight Your Customers and Employees





Create An Employee Social Network



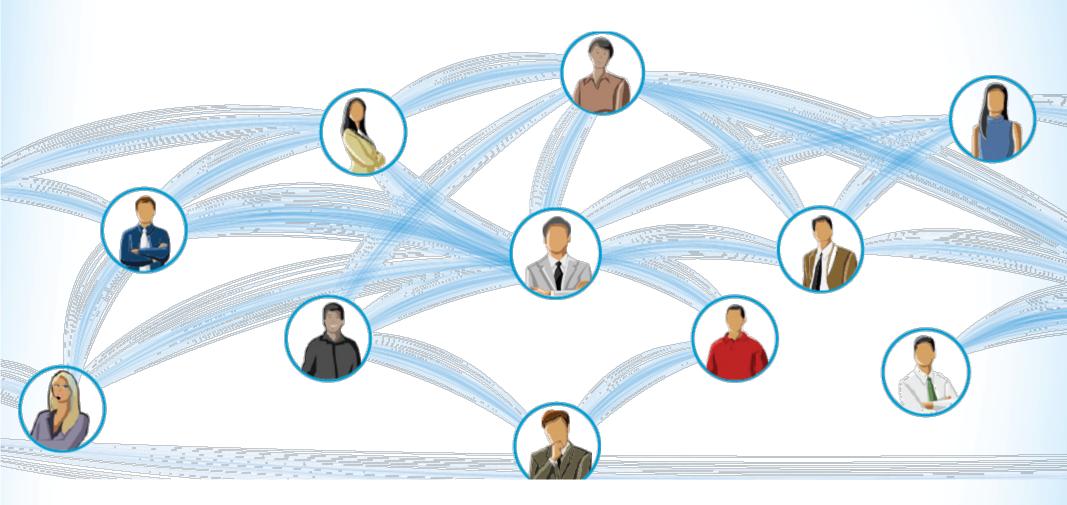


Structural Obstacles to Transformation & Empowerment





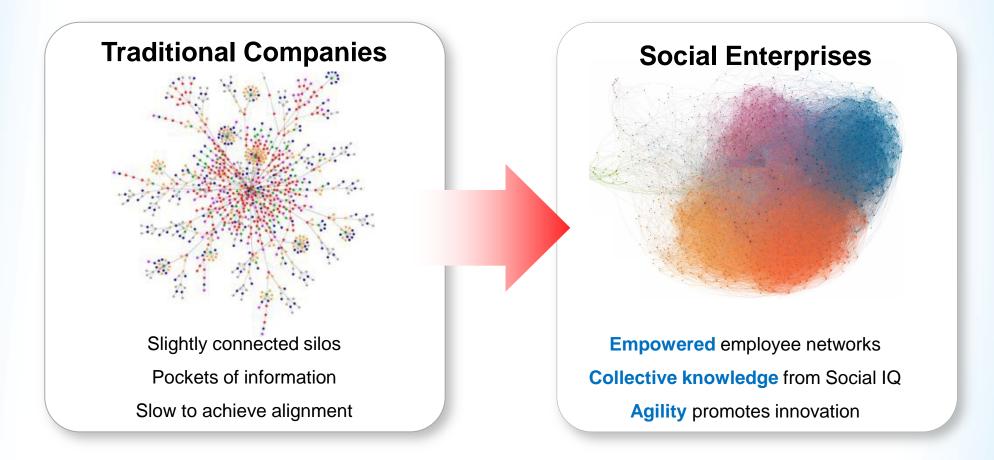
What if Teams and Ideas Could Move at Start-up Speed?





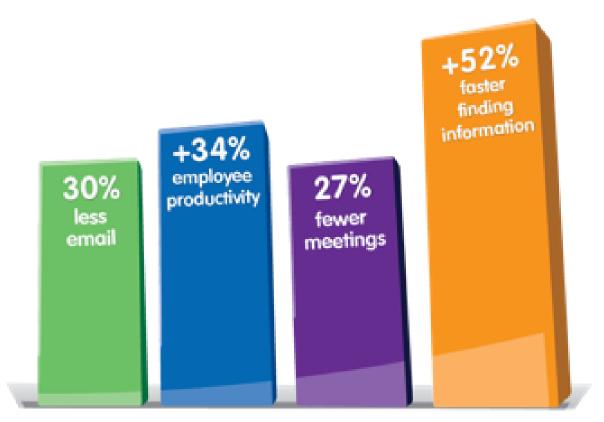
What is the Density and Value of your Company's Social Graph?

How connected are employees to the right ideas, projects, & content? What's possible with your social graph vs. your peer employee or company?





Collaboration Improves Productivity Baseline



Average Percentage Improvements Reported by Customers in a Random Survey





94,000+ employees Chatter Customers include:



20,000+ employees



18,000+ employees



14,000+ employees



13,000+ employees



Open Networks Drive Transparency, Engagement & Trust

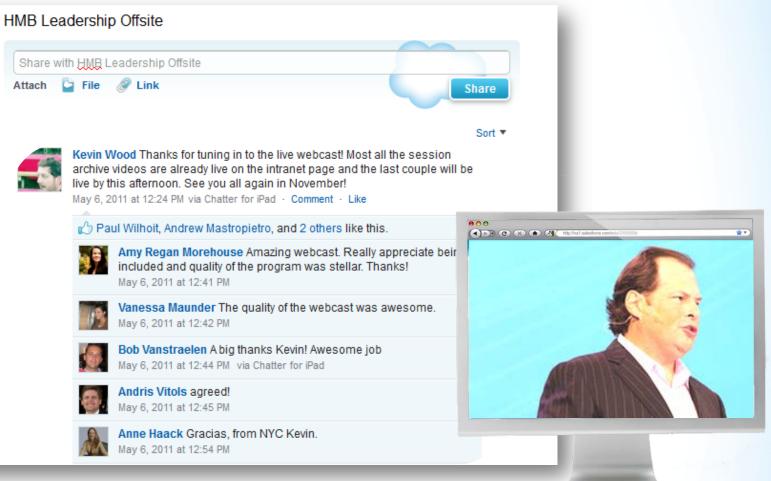


🔄 Email Me... 🔻

Description

Conference starts this Wednesday, May 4th! The entire conference will be webcasted for all employees.

Be sure to tune in via: http://intranet.internal.sales force.com/departments/marketin g/HMB2011.jsp







... Also Drives Velocity of Feedback ©



Kendall Collins posted a new file.



SMB Ad in Dell Magazine



🙇 View 🛛 📥 Download (JPG)

Ad that we ran in Dell's SMB catalog, and how it looks next to MSFT's placement. Free circulation to 5M!

6:32 PM



Marc Benioff terrible ad, one of our worst! February 22, 2010 at 7:42 PM

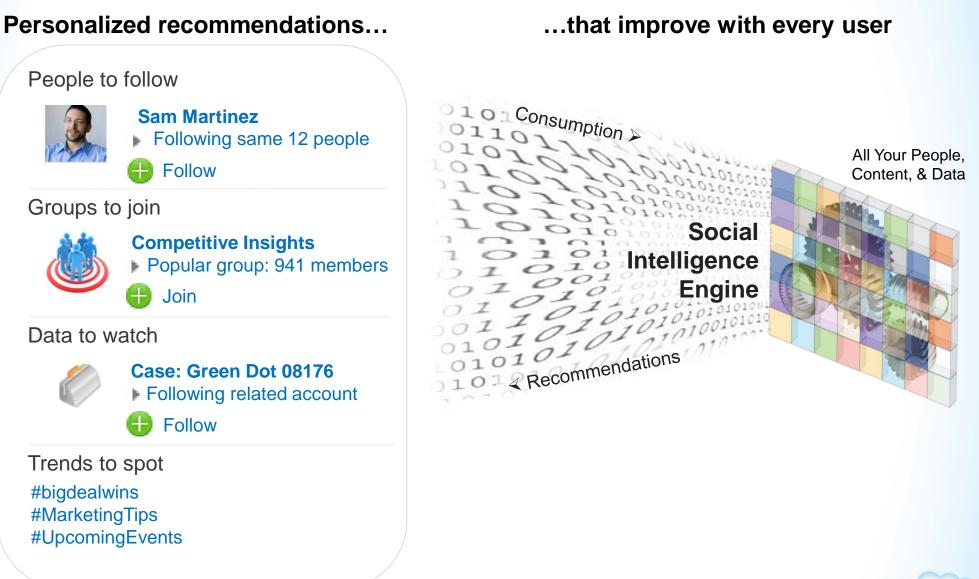


Kendall Collins fantastic chatter in action :) We'll do better on the next one! Leads from Dell are blowing through all expectations though! February 23, 2010 at 12:07 AM

Write a comment...



Enterprise Networks Identify and Connect Expertise & Resources



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Networks Enable Structured & Unstructured Social Processes at All Levels



C-level transformation initiatives Solution Setting a culture of Post-merger collaboration integration KFIIY Leadership Social growth development strategies SERVICES Blackboard **Increase sales effectiveness Accelerate innovation** Collaboration GROUPON **BELKIN**[®] **Prioritize product** on deals and development offers **R&D** collaboration with Real-time customer facing teams competitive Nikon insights **Delight customers** Manage projects across teams Customer support Media & advertising SAATCHI & SAATCHI collaboration Bausch & Lomb planning **Global IT project** Global account Honeywell coordination management SERVICES

"Salesforce Chatter on my iPad allows me to easily collaborate with our employees at a speed never before possible."

Michael Chasen President and CEO, Blackboard Inc.

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Do impossible things as a

"Salesforce Chatter on my iPad has given me the ability to be a more connected CEO."

Bob Beauchamp Chairman and CEO, BMC Software



"Salesforce Chatter on an iPad makes collaborating with 18,500 employees easy."

Enrique Salem President and CEO, Symantec





Do impossible thing

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Steve Singh CEO and Chairman, Concur



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www.salesforce.com/ceo/



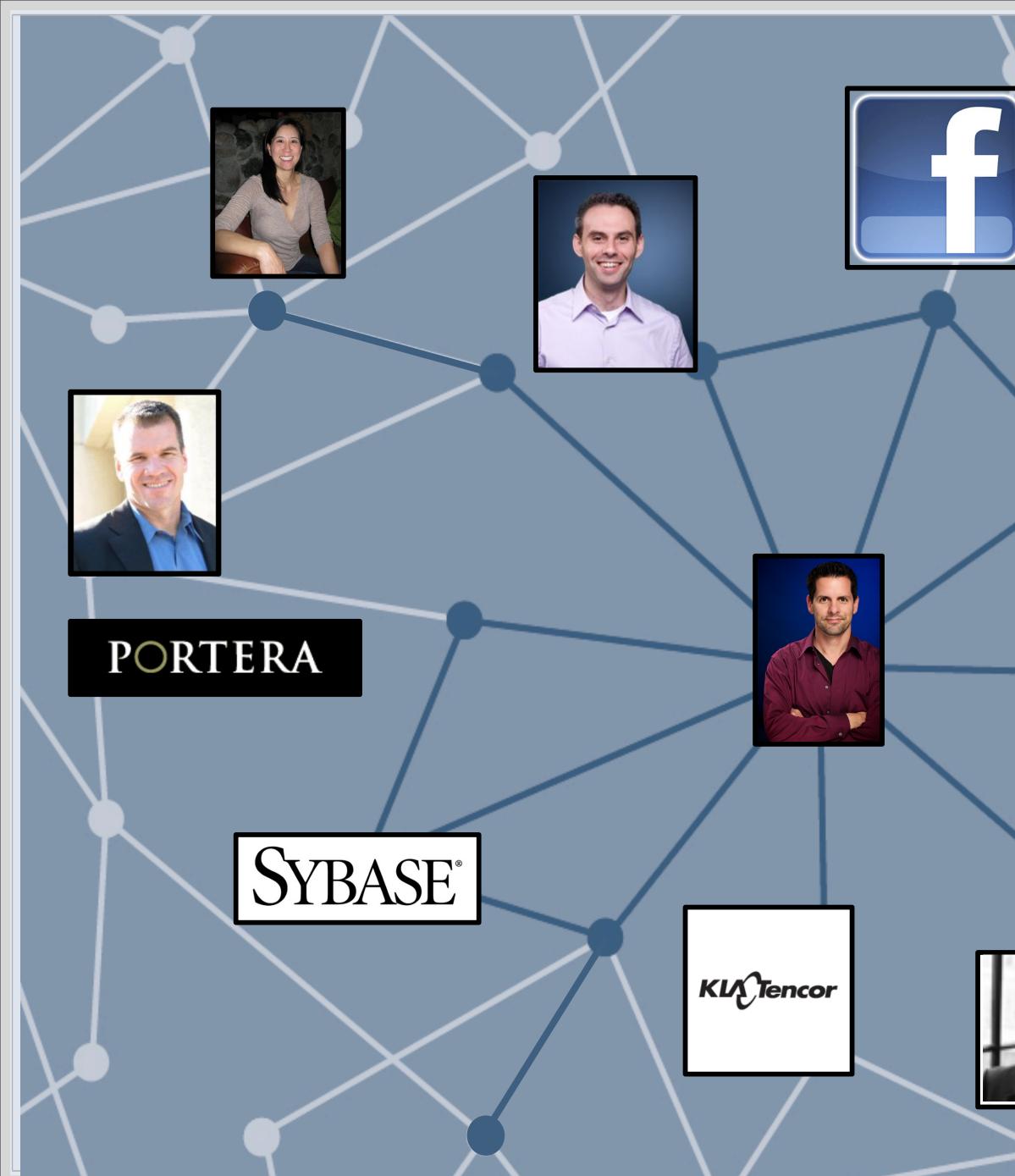
THANK YOU

Transforming Business with Social Media

Tim Campos September, 2011

Wednesday, November 9, 11

facebook



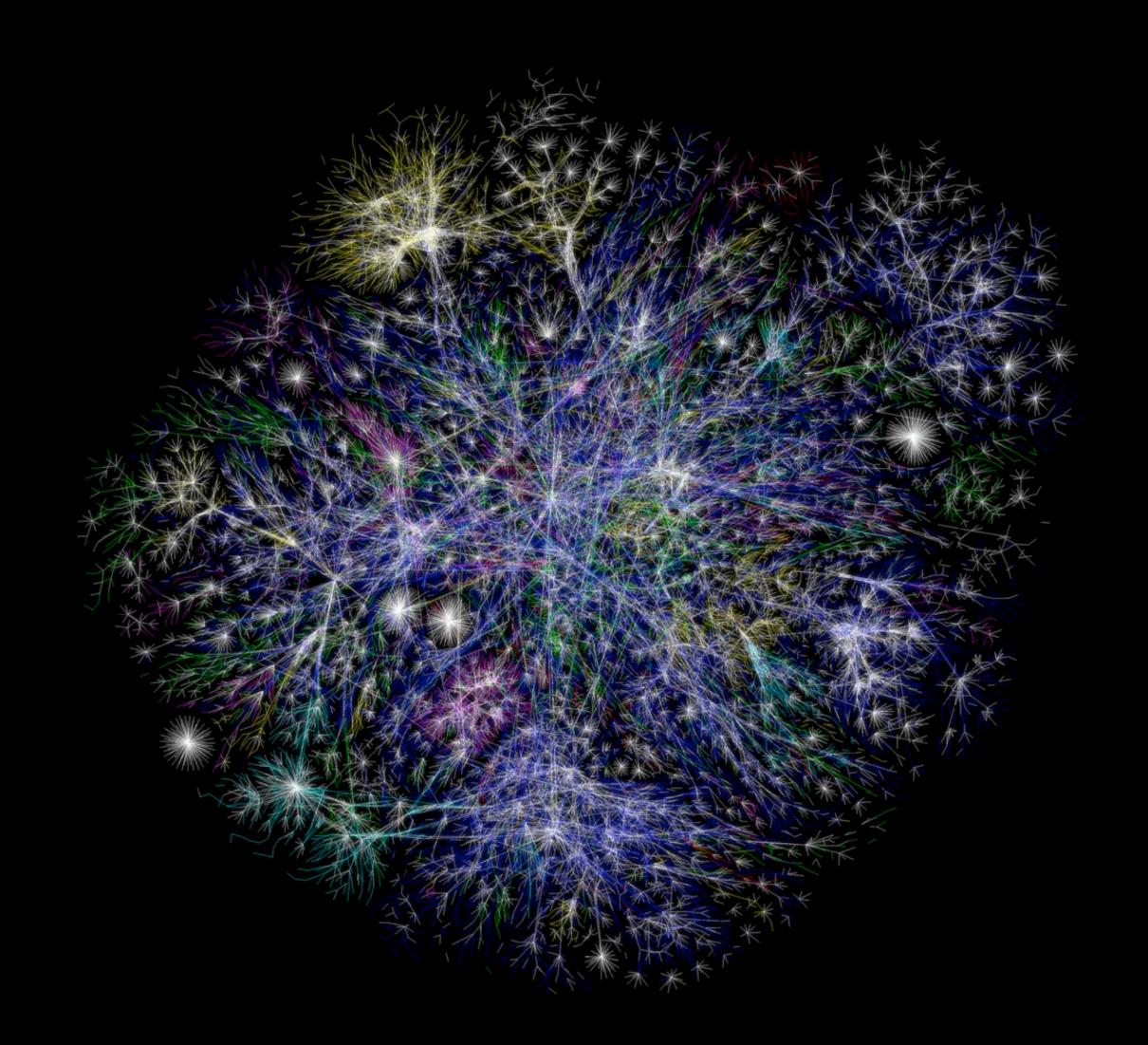






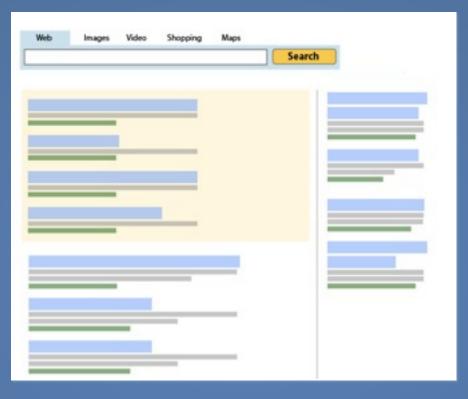






The web is being built around people





Browse

Search

90's 00's

Source: BDO USA "Retail Compass Survey of CMOs," November, 2010



Discover

10's

Social amplifies impact



Starbucks

facebook population

friends of fans

527M friends

fan base

19M fans











Users can invite friends to play

Users can see what friends are playing and join them in the middle of the game

Users interact and communicate with each other socially about the game outside of the game itself







Kate





Industries are transforming by organizing around people





PANDORA







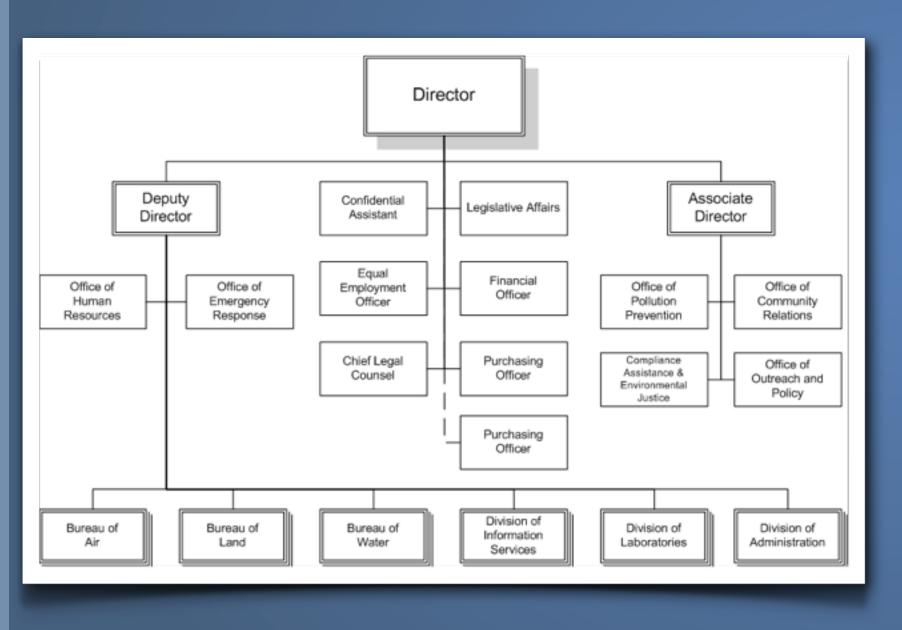
Social in the Enterprise

Companies are built around people

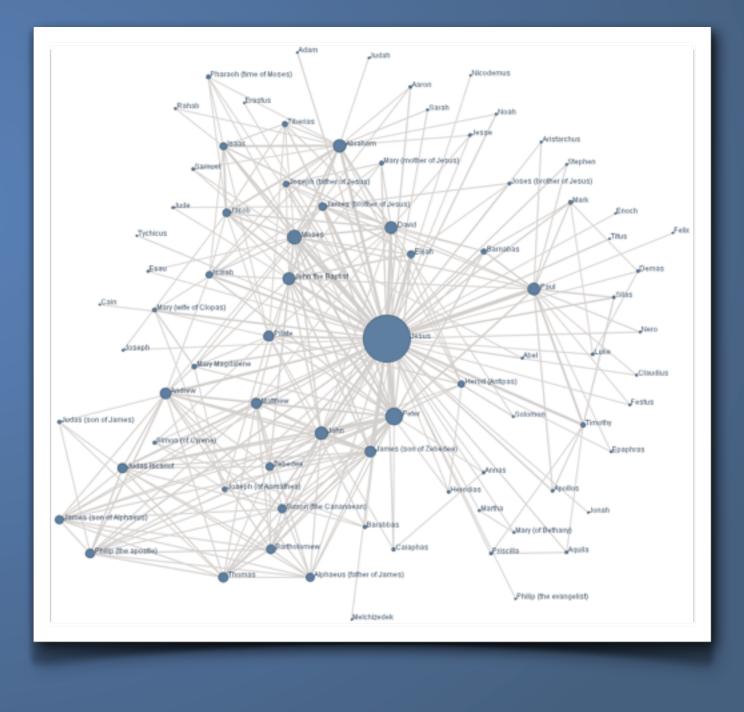


The Enterprise Social Graph

Enterprise Org Chart



Enterprise Social Graph

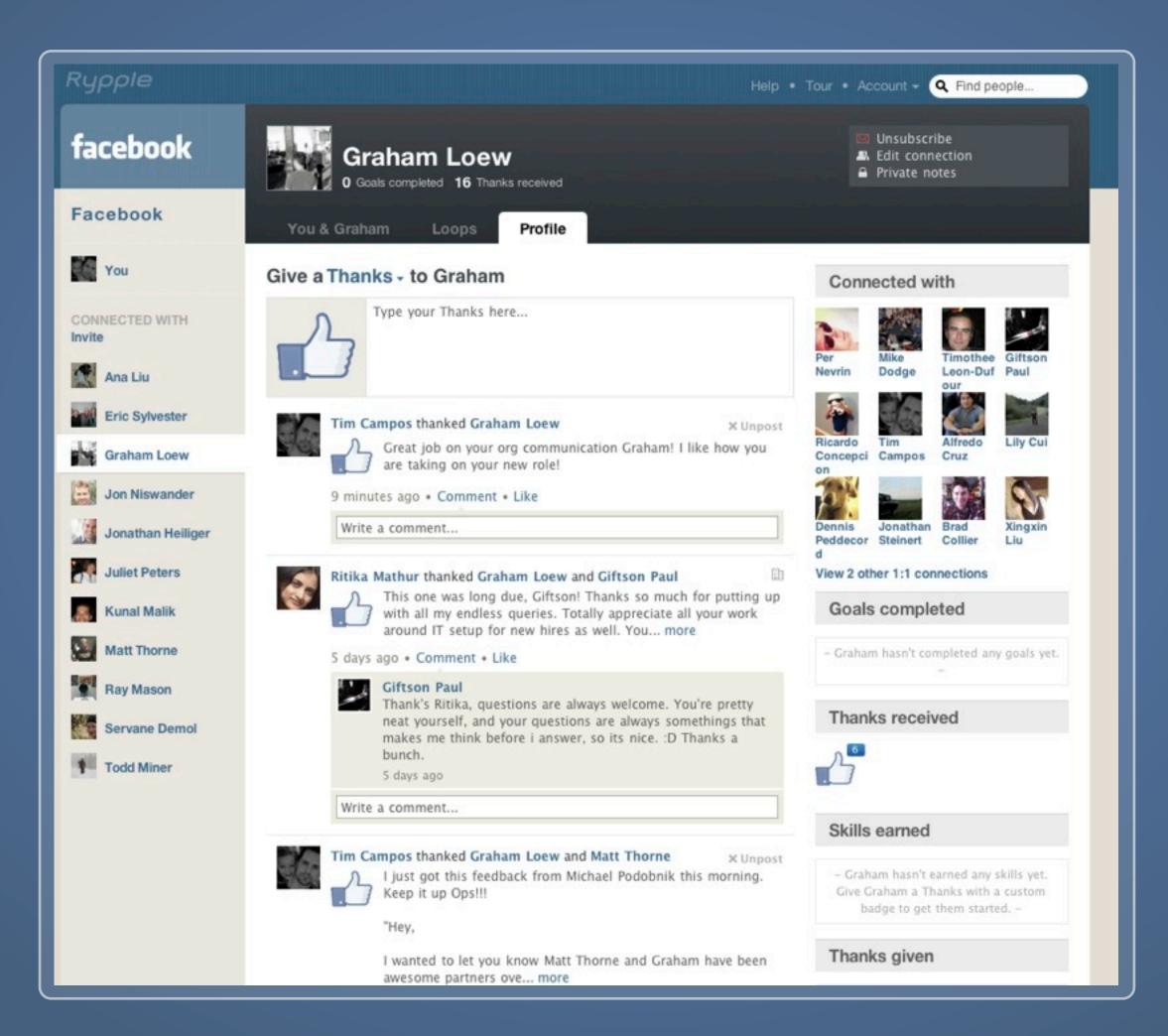


How Business gets done is not How Business is organized

The Social Enterprise



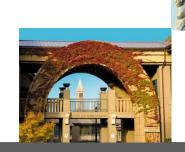
Performance Reviews





Professor John Morgan

November 3, 2011

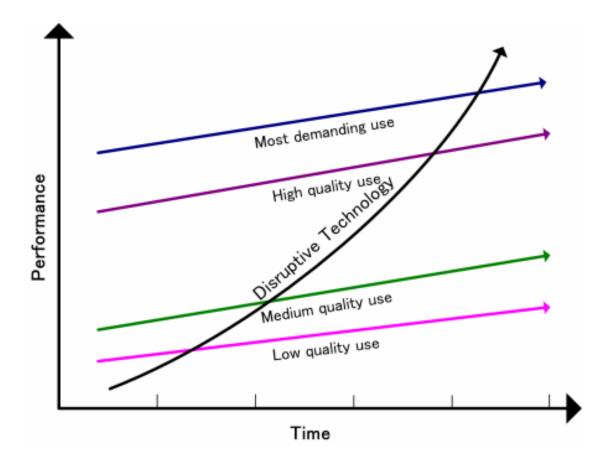


Revolutionizing Global Leadership



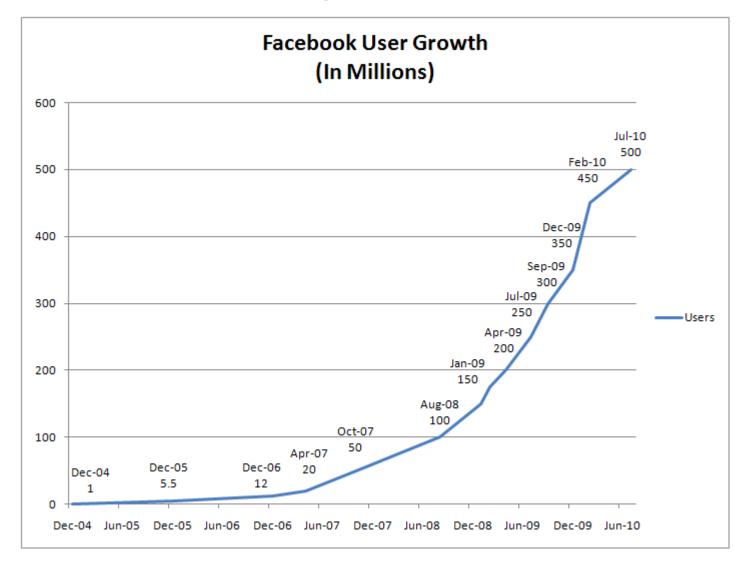


Disruptive Innovation



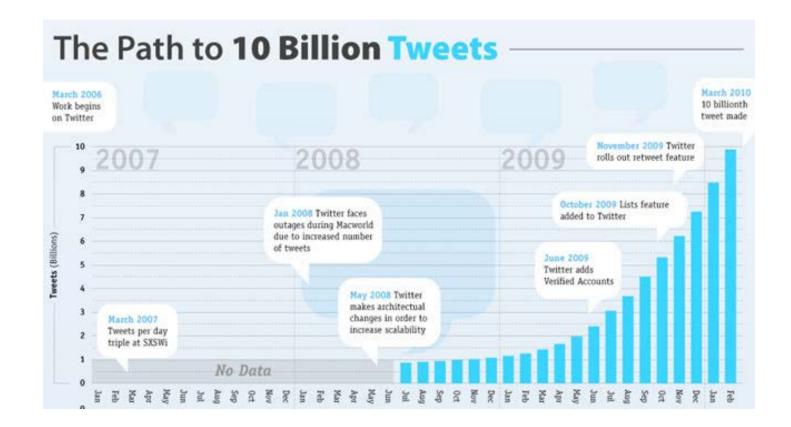


The Amazing Growth of Social



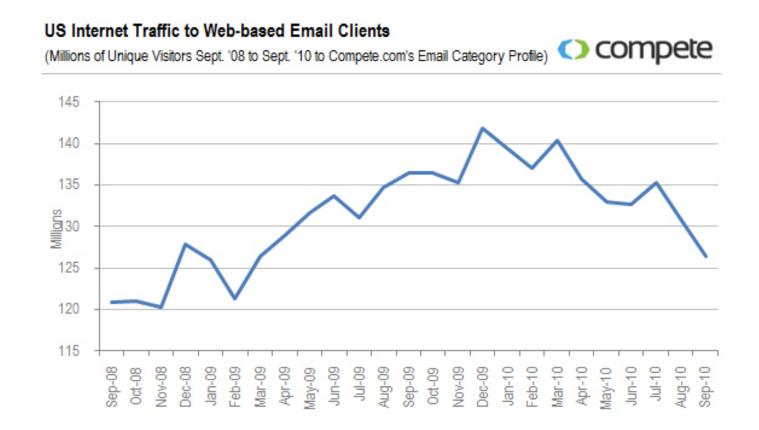


Twitter



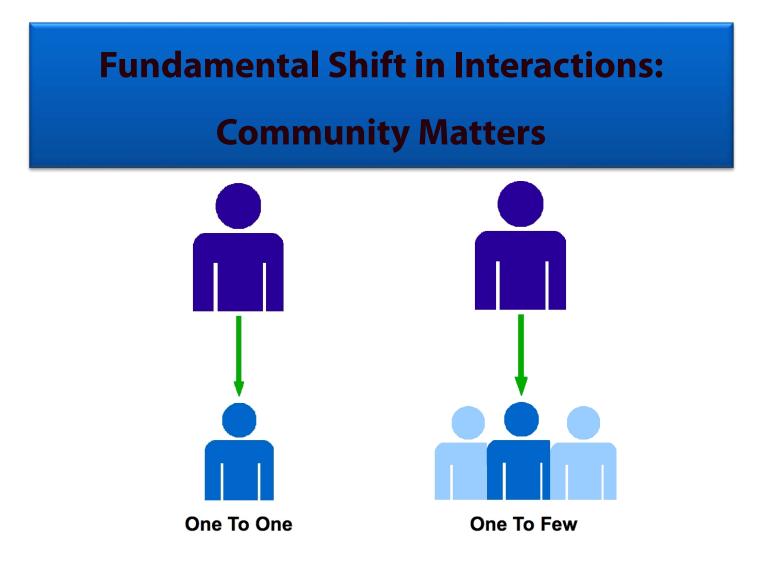


Email





Social as Disruptive Innovation



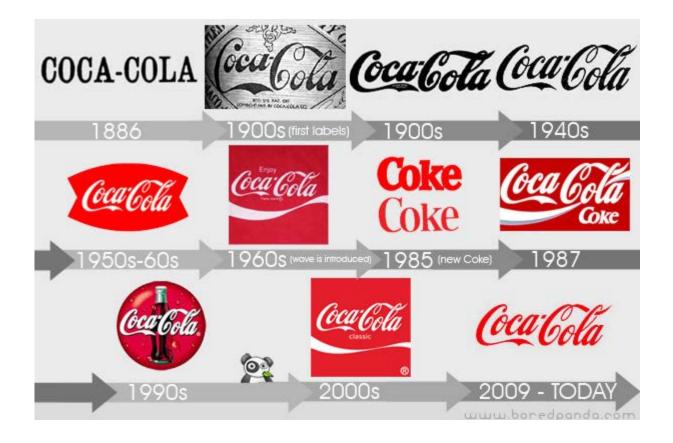


Disruption Points

- Customers
- Employees
- Innovation

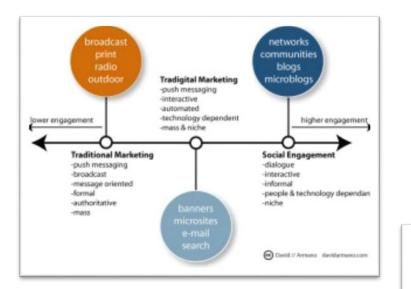


Who Owns the Customer?

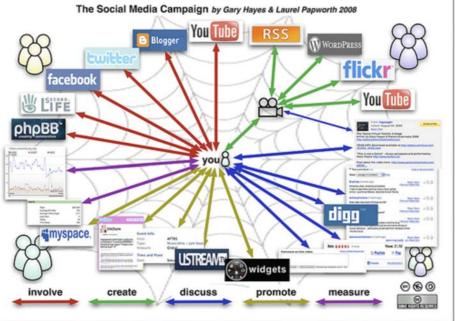




Creating Value - Engagement

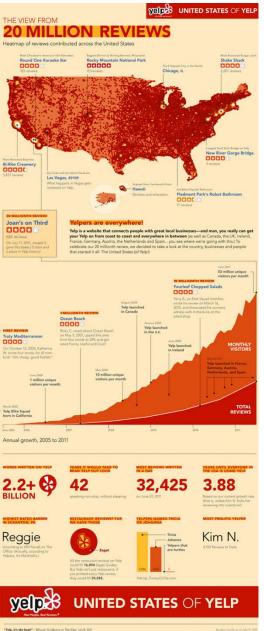








Less Control of Message

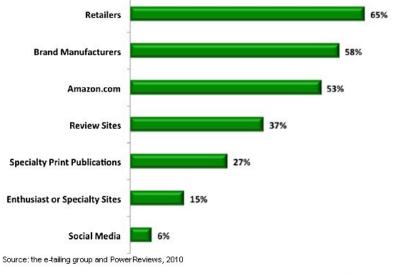


Learning about Value

Crowdsourcing is increasingly important in

learning about value

Select the top 3 places where you typically research products online. (Average for Technology, Sporting Goods, Health & Beauty, and Baby Categories)



UC Berkeley executive education

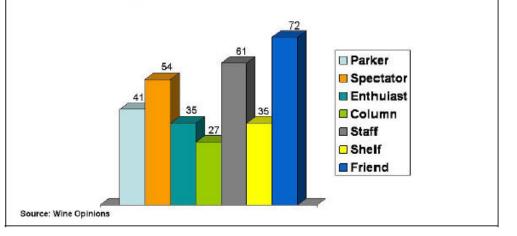
Influencing Purchase Decisions

Please rank the following factors in order of their influence in prompting a technology purchasing decision for your company:

	Average
Recommended by a friend or colleague	3.71
Recommendation by a trusted blog, forum or community	3.52
Consultation with a salesperson	2.40
Advertisement detailing TCO and quality benefits	2.26

Purchase Influencers of High Price Point Consumers - Over \$20 per Bottle

Percentages of top two box answers of those who purchase \$20-plus wine monthly or more often



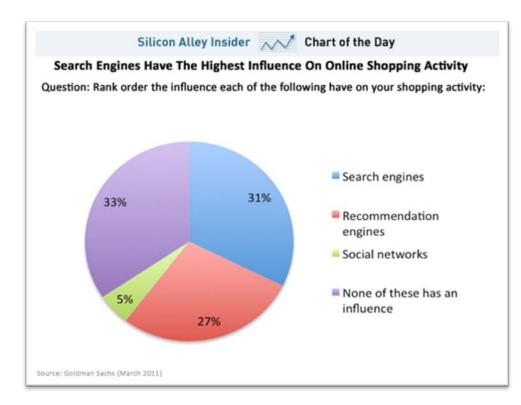
UC Berkeley

44 Wine Opinions ??

Friends are most trusted source

for purchase decisions

The Future of Search?



Highest influence on online

shopping...

Facebook Data not Searchable by Google or Other Engines



Key Implications

- Great experiences matter
- Influence the influencers
- Advertising is not a monologue



Global Organizations



Key Challenges:

Forging informal connections

Nurturing collaboration



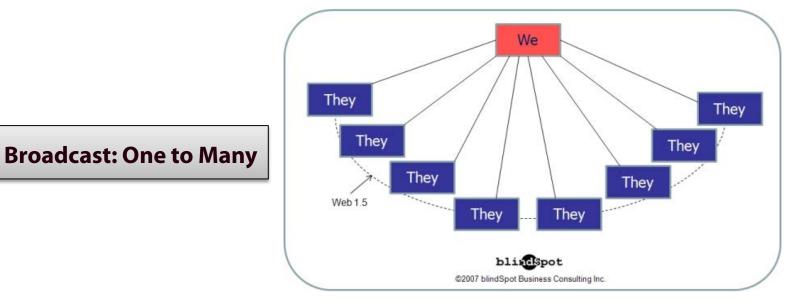
Connections



- Solving coordination problems
- Propagating best practices
- Cross-pollination of ideas
- Culture



Traditional Communication



Dialog: One to one

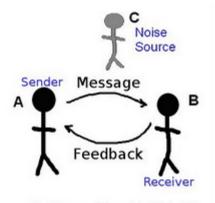


Figure 1 (Interpersonal Communication(2006, Aug 23). In Wikipedia, the Free Encyclopedia.)



Social Communication



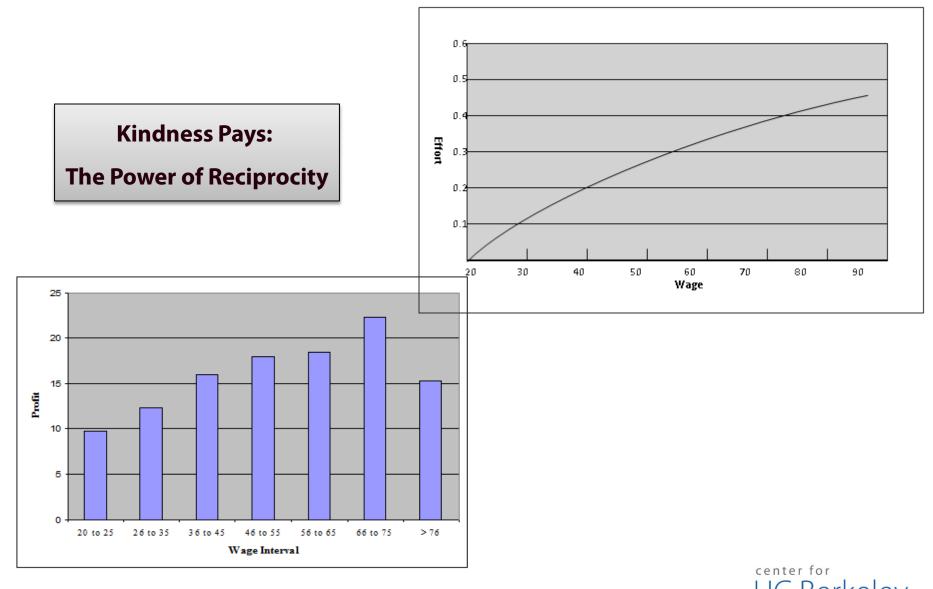
Community: One to Few

Permeable, open, flexible

Still embryonic: Asana, Google, and others

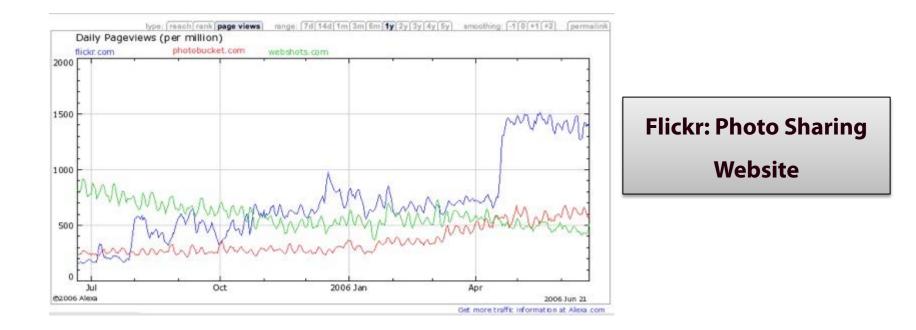


Compensating Performance



UC Berkeley

The Power of Love



Bulk of workforce works for free!

Awards, faves, explore



Key Implications

- Worldwide water cooler
- Channels for reciprocity
- Non-pecuniary rewards

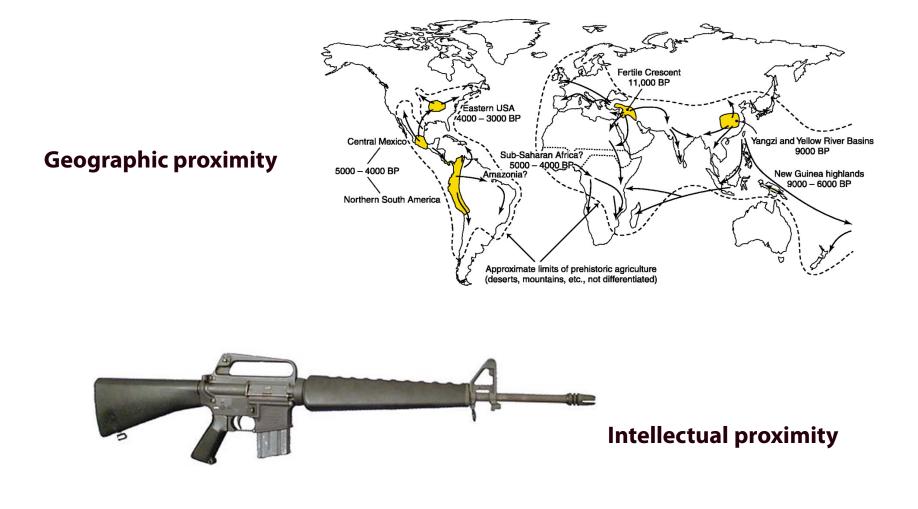


How Do Firms Innovate?

- R&D groups
- Acquisitions
- Luck



Where do Ideas Come From?





Social Innovation



Platforms

- No geography
- Marketplace of ideas





Social: Transforming the connections between individuals and organizations

- Influencing customers
- Organizing the firm
- Rewarding employees
- Generating ideas
- More than just being on Facebook!





How a social world impacts your Talent... and how your social strategy may need to Evolve!

First...

An attempt at establishing credibility or shameless plug!



Intuit at a Glance

A Leading Provider of Business and Financial Management Solutions

- Founded in 1983
- FY 2011 revenue of \$3.85 billion
- Traded on the Nasdaq: INTU
- Employs more than 7,700 people
- Offices across the U.S., Canada, India and U.K.
- Nearly 50 million people use our QuickBooks, Payroll, Payments, TurboTax, financial institution solutions, Mint and Quicken products and services

Most Admired: Software Industry 8 Years in a row 2004 2005 2006 2007 2008 2009 2010 2011 FORTINE

Investing

Management

Rankings

WORLD'S MOST ADMIRED COMPANIES

Brainstorm Tech

Home

Fortune 500

Revolutionizing People's Lives... Solving Their Important Problems...



Fortune Top 100 Places to Work



Social used to mean in person meetings



And then things changed

Conversations moved online



People participated in online communities

Social sites hit the scene



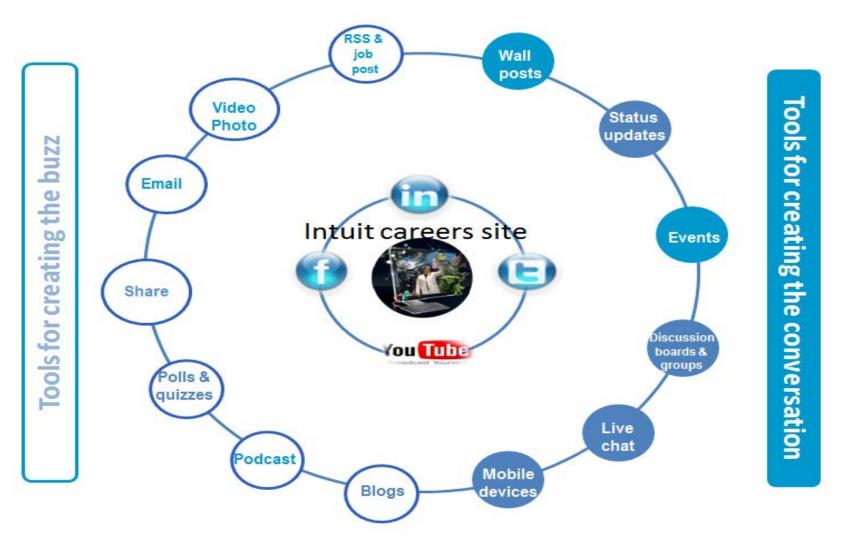
And we thought we had access to the world

But the social world was much larger



So we needed a strategy

And focused on the Social Big 4



Lets chat about...

- Why successful social activity is a conversation, not a campaign
- Why you must scale social media across your entire enterprise (think High Availability)
- How real-time customer/candidate feedback lets you understand and act on what consumers/candidates think about your services or products
- How tracking conversations can create value (data) for companies.

OK...how about some examples

On LinkedIn we created

Companies > Intuit

Companies > Intuit	Linked in . Go to LinkedIn Recruiter »		
Overview Careers Products & Services Analytics	Home Profile Contacts Groups Jobs		
This page was last edited on 07/05/2011 by Gail Houston	Intuit Careers		
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Catch up on what's making news at Intuit.	Intuit Alumni Network Discussions Members Prome		
Like + Comment + Share + 3 seconds ago			
We started small in 1983 with Quicken personal finance software, simplifying a common household dilemma: balancing the family checkbook. Little more than	Intuit Employees and Alumni		
two decades later, our revenue tops \$3 billion and recognized as America's most-admired software company and one of the country's best places to	Discussions Members Promotions		
more			

Our company page and groups

On Facebook we learned how to engage





Live video chats, discussions, career advice, news, jobs

We created @intuitcareers

twitter🏏

Search

Home

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Messa



Intuit

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This Week at Intuit 10/14/11 Inkd.in/NzPmc9

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And did more than post jobs

We created personal @twitter handles



- Intuit Recruiter
 @ronnyderosa tweet
 retweeted to over
 40,600 followers
- Over 391 clicks on our bit.ly w/in 24 hours



<u>**BostonTweet</u>**- Waltham based Intuit currently has 26 open positions in marketing, engineering, UX design & more: <u>bit.ly/nXLQJ0</u> Info: <u>@RonnyDeRosa</u></u>

We explored ways to use YouTube



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Kesavan Naravan Staff Software Engineer In Quality – Small Business Group http://www.youtube.com/watch?v=MX07F8IZif4

Trained our Recruiters and Managers



On how to manage the madness "I don't know how & I don't have time"

And began conversations

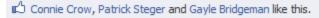


Intuit Careers

Crossroads Career Transition Workshop in the DFW area has taught over 7600 people how to job search. Do you have a favorite job search tip to share?

2,789 Impressions · 0,36% Feedback

Like : Comment : Share : October 15 at 9:32am



🗊 View 1 share



Gayle Bridgeman Check out www.CareerDFW.org - great resource for locating Networking Groups, Workshops, and Jobs! October 15 at 10:11am · Like



Jamie Giedinghagen When I learn that someone has been laid off, the first thing I advise them to do is to look at the WIA program. It's a government grant for dislocated workers to get education in order to gualify for more jobs!

October 15 at 1:31pm · Like



Alison Ball one thing alot of people forget to do is to they know, know they are looking for a job! Sending o let the people who are most likely to help you is definit step. You never know who is hiring!!

October 15 at 2:24pm · Like



Connie Crow Find a career support group for yourse October 15 at 2:57pm · Like

Jennifer Hasche in San Diego, California 15 months ago	and cannot find the specific job opening you are	sche and I am a recruiter with Intuit as well. I did a search referencing. There is a five digit job ID number associated ennifer_hasche@intuit.com along with your resume and I - Was this comment helpful? Yes / No
Viv in Tucson, Arizona		local position and was really impressed with the materials th, learning and the culture at Intuit are very exciting.

Nould someone be willing provide their experience of the co



Brandon13ke: @IntuitCareers I'm an MIS/OM student in #Eller here at #Arizona and was wondering if/when you would be coming out for job opportunities?

11:52pm, Oct 17 from Web



IntuitCareers: @brandon13ke I don't think so but you are welcome to send me a resume, I will get it to the campus team gail houston@intuit.com

2:44pm, Oct 19 from HootSuite



Brandon13ke: @IntuitCareers I have applied for the listed jobs in Tucson already. I'm looking for an internship to see if I like the company :D Thanks! 2:53pm, Oct 19 from Web

Robert O. • Gail.

Like to talk to someone about techncial tax support opportunities. Who'd be the best person to contact.

1 month ago • Like



Follow Robert

Gail Houston • Hi everyone, thanks for the questions. Anubhav - sorry I did not see your comment in time for the career fair today. Were you able to meet any of the Intuit recruiters or manager there? Rocky - please send me an email to gail houston@intuit.com with any questions you might have about our process. Robert - we would love to chat with you about the tax support positons. If you can send me an email to gail houston@intuit.com I will get you to one of our recruiters over that area.

We socialized jobs



our employees why they love it here! http://t.co/itL9B7zu #in

🛤 Retweet * 🏠 Favorite * 🦘 Reply 👘 Like * Comment * Share * 7 hours ago

Leslie Mason via Twitter 🐋

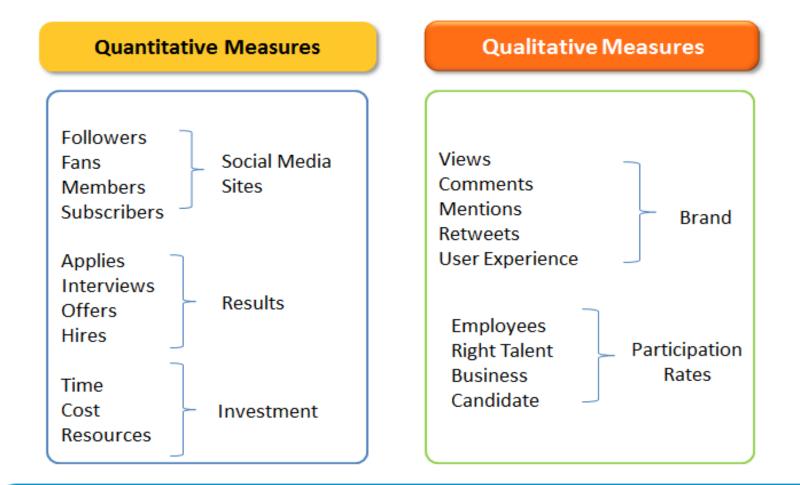
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	Computers/Technology	S F Current Openings P Edit Info	#Hiring seasonal tax advisors at Intuit #Canada. Provide #tax to Canadian users of #TurboTax. Apply: bit.ly/ATECanada #ir	
	72132	All Countries	19 Oct	
	Displaying 1 - 1 of 1 jobs	f Share this Link	en e	
Nall	Marketing Director Intuit — Marketing Role Outcomes: Drive >\$3 commercialization of new I world class Peer Influence Share this job — Plano, TX,	Location: Plano, TX, Role Outcomes: Drivi successful introducti commercialization of transformation of ou	om/job-search-engine/	
Market	e Mason ing & Analytics Recruiter at Intuit		Gail Barabe Houston shared a link. 3 seconds ago 🕐	
Networ Dallas/Fo	nason@intuit.com 3200+ Conne ker ort Worth Area Computer Software		Marketing Director	
eslie Mason via Twitter leslie12002 Intuit UK is hirir	ng - learn about our openings and hear dire		www.mikup.com	

Location: Plano, TX, United States Role Outcomes: Drive >\$300M Tax revenue, the successful introduction of Tax Online, adoption & commercialization of new Innovation offerings revenue, transformation of our Academy team to be a world class Peer Influence Marketing Organization, and

leglie12002 Loclia Macon

Then we measured our success



Social Media Metrics Are Evolving

Added Google Analytics



And watched our social sites climb

Learned to monitor our brand







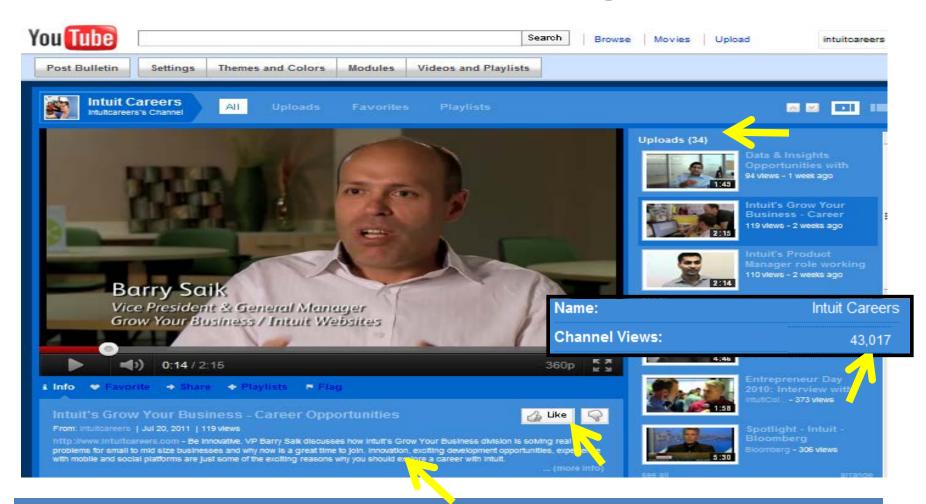




Our Journey Continued



Focused on creating videos



Culture, News, Events, Jobs and More

We added Slideshare

Help, I need to be more social

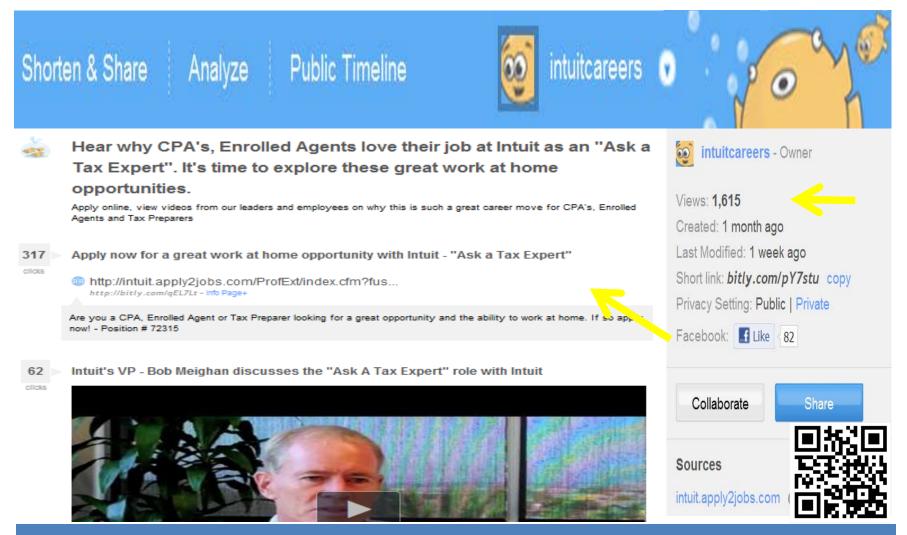


Intuit - Gail Houston and Leslie Mason

More by user Did you know your brand is talking? Intuit's Gail Houston ... ind pix interaction from the ball-had 3365 views Recruiting trends creating social harafing hereis profiles to attract tale ... Effective Social Media Receiding 2891 views to Attract the Right Catefidates Social Media is changing how we etat work. How will it affect Inial & Ourgong You lite Hark 1166 views Intuit Recruiter Twitter ID's -Hut Revular's lowing last Tester O'rel energines Indated Summary (All time) 38,643

Total Views

Learned the power of the bit.ly bundle



Bundles allow you to share more links with just one click

Utilized other social avenues





ABOUT US

We are visual and interaction designers and/or general lovers of mobile design done well. We do not work at a carrier/provider nor a manufacturer of mobile devices. So fair and balanced. Well, not really-its our opinions and the facts as we see 'em.



Droid Bionic Brings Back the Old Cameraphone Days

Remember when putting a phone into a camera seemed stupid? Everyone called it the dumbest combo ever. And for some time, cameras in phones sucked. They sucked bad. No more. Turned out the best part of phones with cameras is that you have it with you everywhere. But what good is always having a great-photo-taking camera everywhere if you can't get capture the action fast enough?

I thought this slide was the most important of the recent iPhone 4S event--time





IntuitCareers Intuit #Droid Bionic Brings Back the Old Cameraphone Days post.ly/3brZr via @mobilemojitos 4 minutes ago \$\style{1}\$ Favorite \$\style{1}\$ Reply \$\vec{m}\$ Delete

Intuit. Small business, rejoice.

Intuit Small Business Blog We're talking about small business success.					
Money	Marketing	Employees	Trends		

Website Services | QuickBooks | Payroll | GoP

6 Tips for Making the Perfect YouTube Video

by Kristin Ewald on October 21, 2011





Leslie Mason - 9:54 AM - +1'd on blog.intuit.com - Public Great advice for small biz... make it social!

6 Tips for Making the Perfect YouTube Video



Chris Doctor owns Delphi Construction, a deck builder in Encinitas, Calif., and,

Sharing Intuit Employee and Corporate Blogs

Promoted Events Using Social

64

CHALLENGED NORMS

-NE GOW

31

> Tweet

47

click here to

an iPad2l

Intuit is proud to sponsor the 2011 Grace Hopper Celebration of Women in Computing Conference. Stop by our booth to find out what makes Intuit such an innovative company and why we're one of the top technology companies to work at.

ROCKED THE BOAT HAD THEIR VOI

KOWATED TOGETHER RULED THE W

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What if brainy women... achieved their dreams

Enter to win an iPad2 by joining our talent community. The drawing will take place on Friday, Nov. 11th at 11:15 a.m. at the Intuit booth. Winners need not be present to win.

Be ingenious. Be yourself. Be Intuit.

If you're ready to create, innovate and be part of something big, then you've come to the right place. Our passion for innovation allows us to take risks and try new, ingenious ways to help our customers achieve their dreams. By joining our team, you will have countless opportunities to think big and achieve your own career aspirations.

We're interviewing at the Grace Hopper Conference. Check out our available jobs and apply!

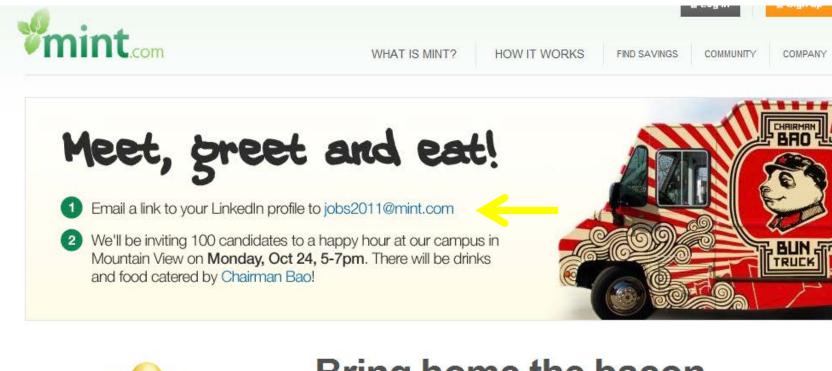
If you're a student or soon-to-be grad looking for your first gig, go to University and click on the job descriptions. You'll learn about internships, co-ops and full-time positions, including rotational development roles. If you're experienced, go to Professional and search all of our great full-time opportunities. Be sure to choose Conferences/Events- Grace Hopper Conference as the source when you apply!

Professional >

University 🕨

Events, Sponsor, Speakers, Interviews, Contests, Talent Community

Went Old School With a Social Twist



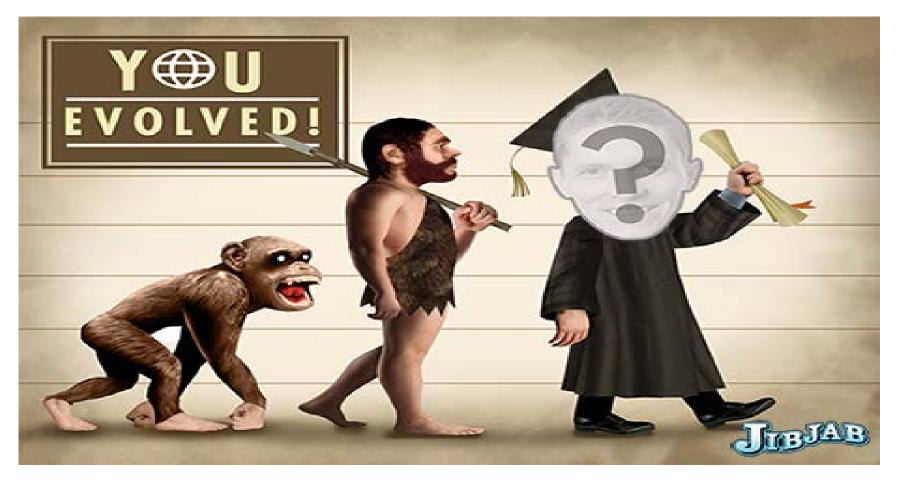


Bring home the bacon.

Explore job openings at Mint.com located in lovely Mountain View, CA. More US and global opportunities available at intuitcareers.com.

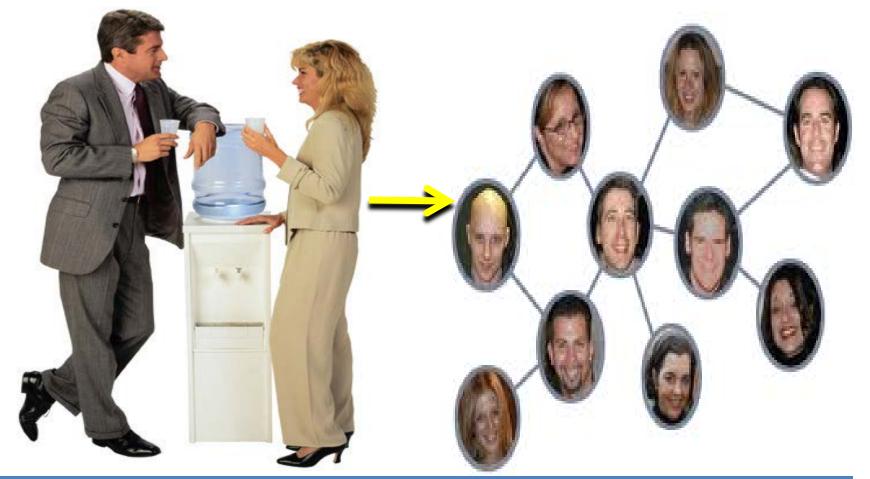
Engineering Senior Systems Engineer (73332)

We continue to evolve



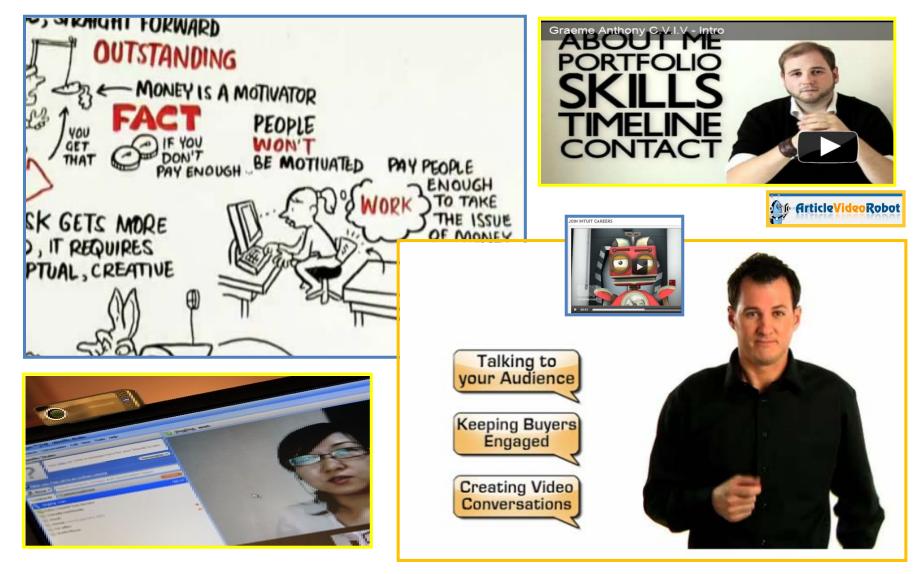
Social is a continual journey

Exploring additional ways to socialize jobs



Moving the conversations online

Exploring different types of video



Exploring Google +





Search Google+



Send an email

In Leslie's circles (363)



View all »

Have Leslie in circles (323)



Leslie Mason

About

11

I am a senior recruiter, social media enthusiast, avid LinkedIn net





Posts

Leslie Mason - 9:54 AM - +1'd on blog.intuit.com - Public Great advice for small biz.... make it social!

Videos

6 Tips for Making the Perfect You Tube Vid



Photos



Are you on Google+?



+1's

Candidate Search

Recruiter Edition

Search for Candidate's Google+ Profiles

Buzz

Exploring QR Codes & Social Media









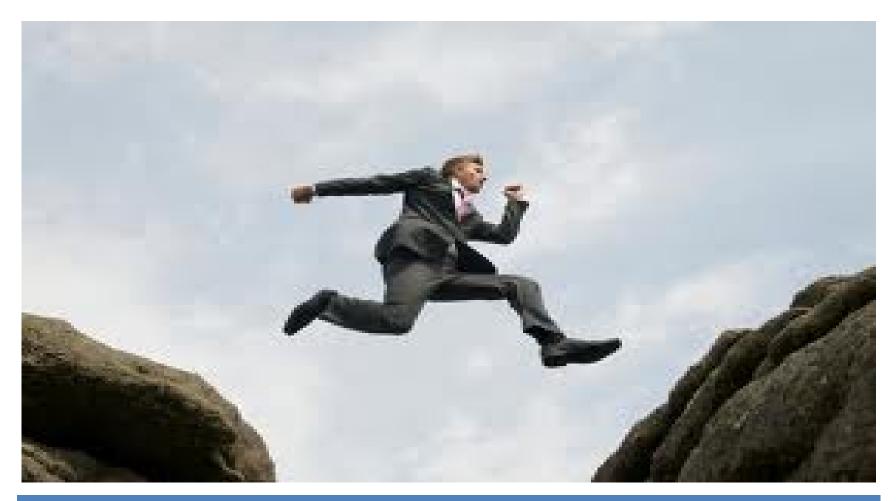


Don't be afraid



The social journey is not really scary

So take the leap



You won't learn if you don't try

Follow, Circle, Join, Connect, Friend Us

+Leslie Mason Senior Recruiter <u>@leslie12002</u>



Leslie mason@intuit.com Invite Leslie to connect on LI www.lesliemason.blogspot.com www.infostripe.com/lesliemason www.linkedin.com/in/lesliemason www.facebook.com/leslie.mason3 www.slideshare.net/leslie12002 www.youtube.com/leslie12002 +Gail Houston Social Media Program Manager/Senior Recruiter @ghouston - @intuitcareers

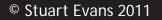


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Carnegie Mellon University Silicon Valley

Super-Flexibility: Global Implications of Social Networking

Presenter Stuart Evans Distinguished Service Professor



sv.cmu.edu

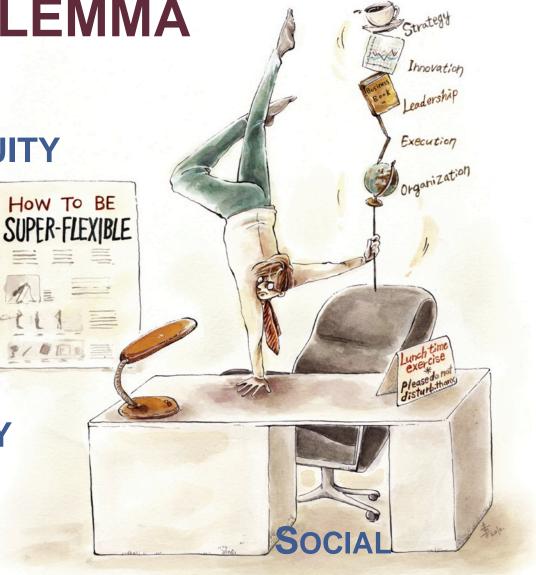
SESSION OVERVIEW

- Its all about Circulation!
- Social in a Global Learning Context
- Social in a Global Community Context
- Final Thoughts

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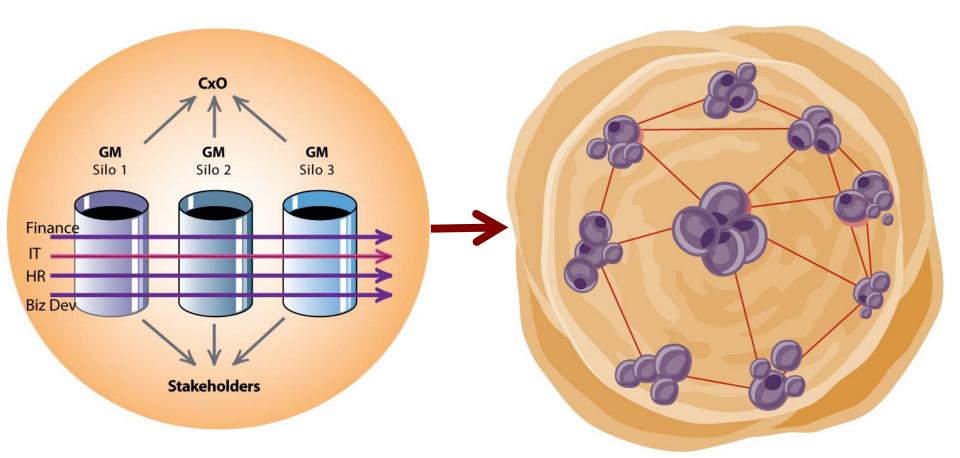
THE CIO'S DILEMMA

BUSINESS CONTINUITY COST MOBILE **BYOD** SAS/CLOUD **MIGRATING LEGACY COLLABORATION SECURITY**



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IT+ BYOD Social is Driving Org. Structure





IT'S ALL ABOUT



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SOCIAL & DISTRIBUTED ACTION LEARNING



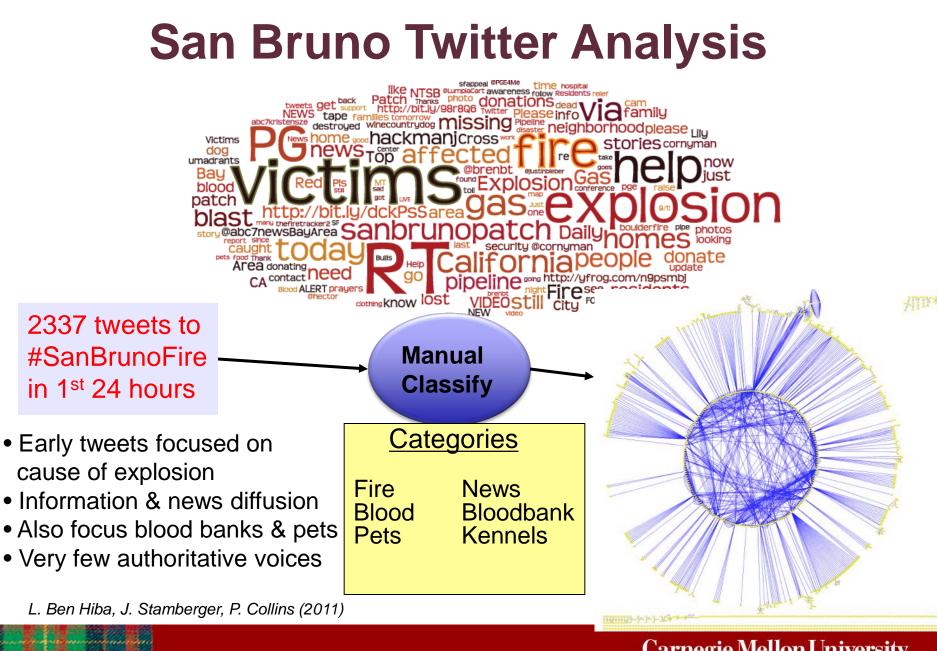
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DMI Research & Development Areas



Community Internet © Stuart Evans Standards & Interoperability

Software & Information Repository



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Social Media & Crowd-Sourcing

SMS to Shortcode 3441

Ushahidi "heatmap"

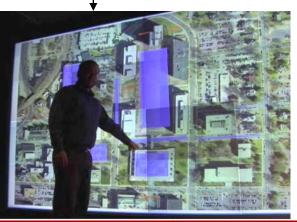


CrowdFlower

- Crowdsourcing
 - Translation,
 - Geolocation
 - Categorization



Common Operating Picture



Carnegie Mellon University Silicon Valley

•Twitter

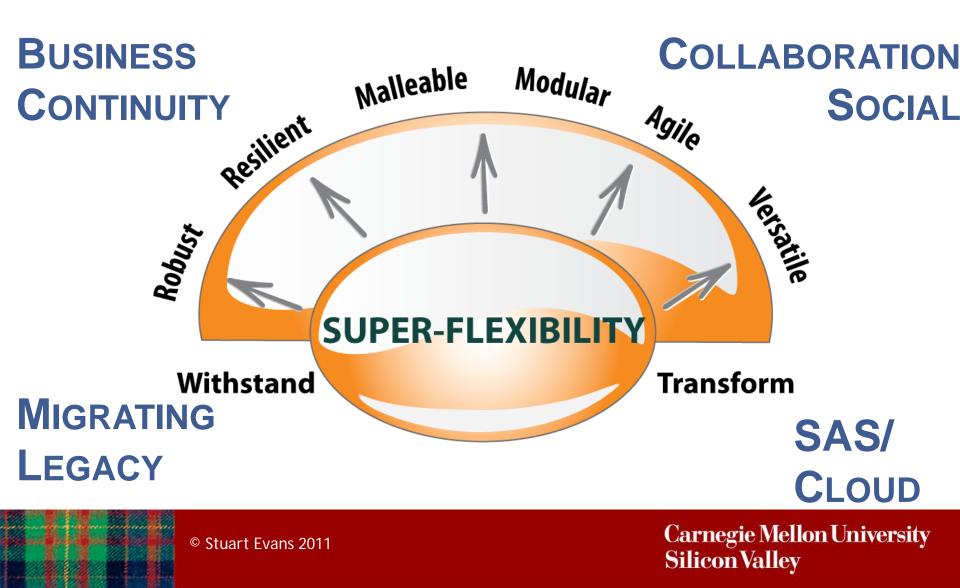
•Chatter

Social messaging

- •Facebook (+ messenger)
 - •YouTube
 - •Google +

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SUPER-FLEXIBILITY & SOCIAL



Thank You !

stuart.evans@sv.cmu.edu

www.springer.com www.amazon.com

Super-Flexibility for Knowledge Enterprises

A Toolkit for Dynamic Adaptation

Second Edition



Super-Flexibility for Knowledge Enterprises

www.pwc.com

Business Value of Social Networking

PwC Point of View

Ted Shelton, Managing Director PwC US



John Breen

accountable means:

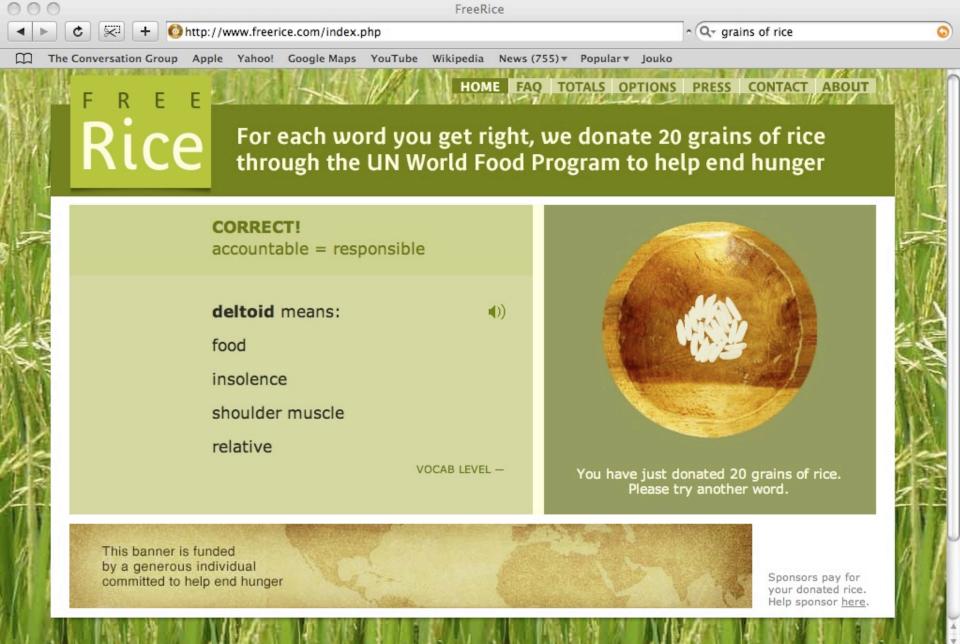
•)

frosty

responsible

well-spoken

destructive





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PRESS

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The Conversation Group Apple Yahoo! Google Maps YouTube Wikipedia News (755)▼ Popular▼ Jouko

FAQ TOTALS OPTIONS

For each word you get right, we donate 20 grains of rice through the UN World Food Program to help end hunger

FreeRice: Totals

HOME



Rice

Total Donations by Date

Date	Grains of Rice
OCTOBER 2007	537,163,380
NOVEMBER 2007	4,768,969,790
DECEMBER 2007	6,948,988,060
JANUARY 2008	4,551,581,980
FEBRUARY 2008	3,893,361,180
MARCH 2008	4,109,191,320
APRIL 2008	5,614,647,060
May 1, 2008	214,355,260
May 2, 2008	210,200,260
May 3, 2008	95,703,540
May 4, 2008	89,609,380
May 5, 2008	180,406,920
May 6, 2008	187,499,300
May 7, 2008	190,873,880
Mav 8, 2008	195.609.880

"The United Nations estimates that the cost to end world hunger completely, along with diseases related to hunger and poverty, is about \$195 billion a year.

Twenty-two countries have joined together to raise this money by each contributing 0.7% (less than 1%) of national income. Some of the countries have already met this goal. Others are being a little slow, but this can be fixed. You can see how the countries are doing by clicking here."

- The FreeRice FAQ

94 BILLON

1 person \rightarrow 1 million people.

coordination of distributed production

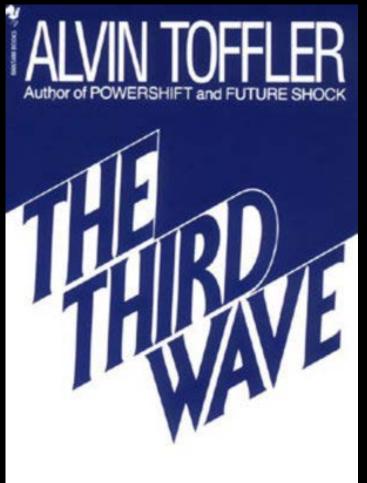
"Third Wave"

Alvin Toffler, 1984

Computation

Industrial

Agrarian

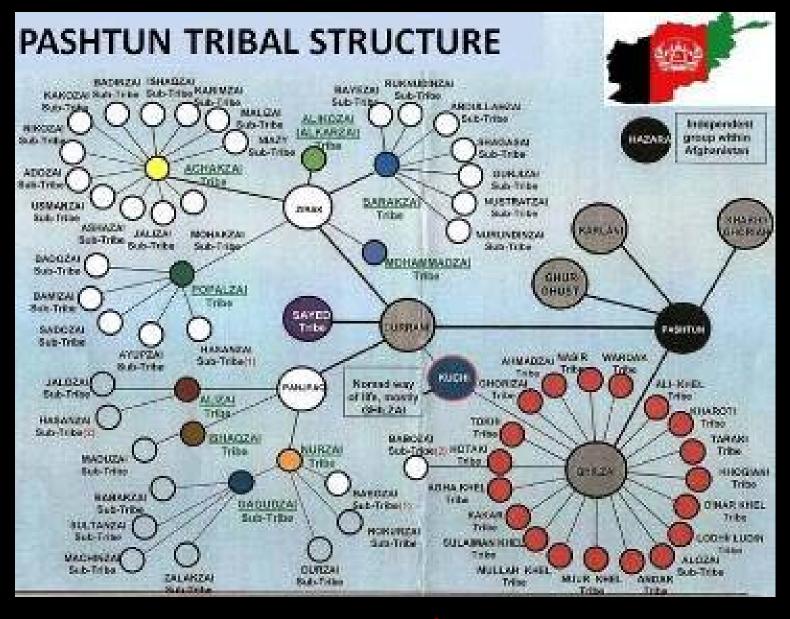


THE CLASSIC STUDY OF TOMORROW

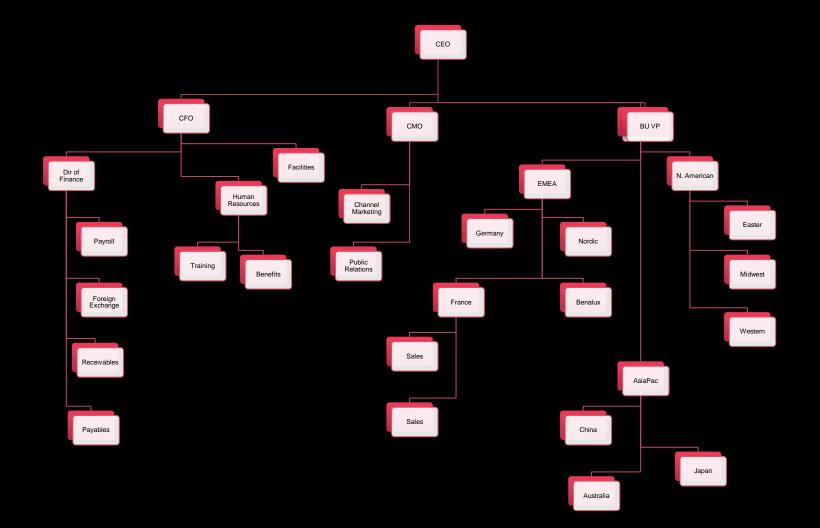
Information technology has become the primary driver in defining systems of production



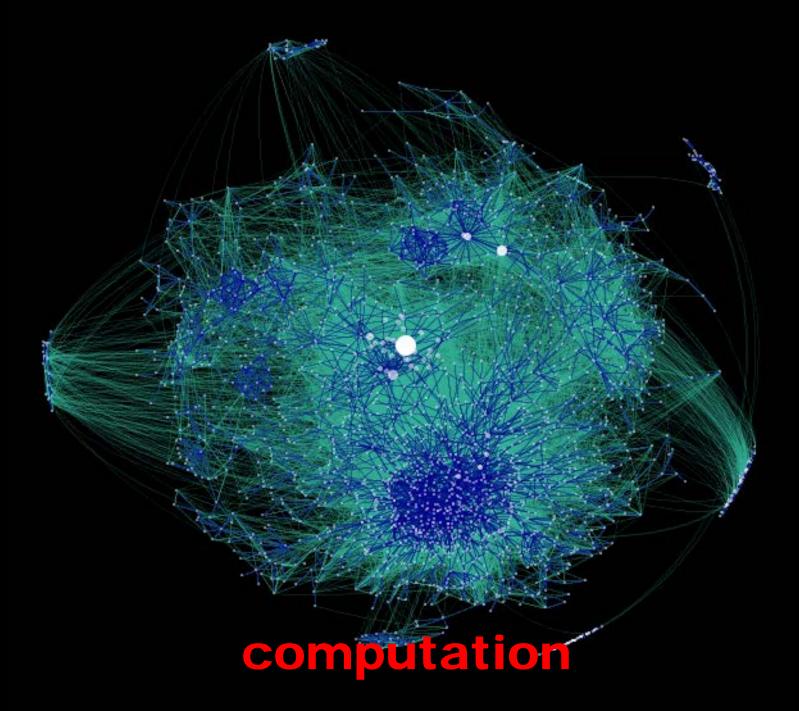
Network models emerge to support these systems of production...

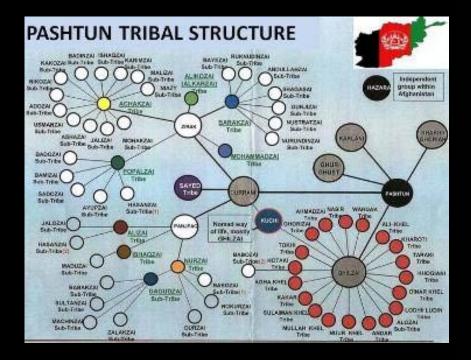


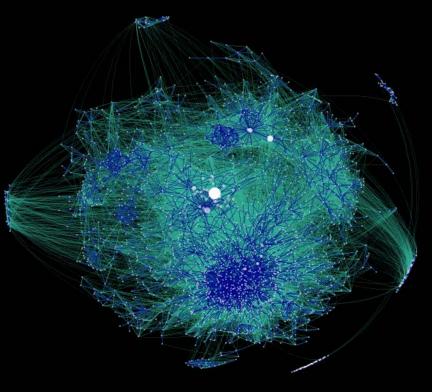
agrarian



industrial









The computation economy has gone social... **1 out of every 8** minutes online is spent on Facebook.

COMSCORE, FEBRUARY 2011

US Internet users spend **3x more minutes on blogs** & social networks than on email. THE NIELSEN COMPANY, NOVEMBER 2010



9 out of 10 Internet users visited a social networking site each month in 2010. COMSCORE, FEBRUARY 2011

24% of adults have posted comments or reviews online about the things they buy.

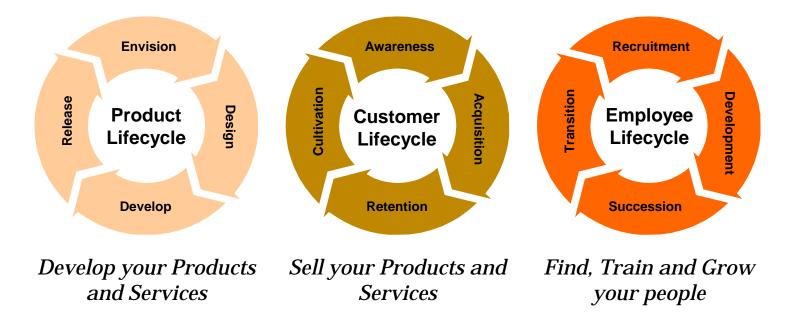
The meetup.com SF Chihuahua group consists of **594 members** who have met up **53 times** since November 2006

Francisco Chihuahua Meetup, Meetup.com, 2011

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The business value of social networking?

Successful companies are using social networking to turn their companies **inside out**



Q. What is the value of a Facebook customer to a retailer? A. \$136*

* The average value of a Facebook fan takes into account variables such as product spending, loyalty and reduced acquisition cost. Source: Syncapse, 2010

750,000,000

The number of Facebook users Source: TechCrunch, 2011

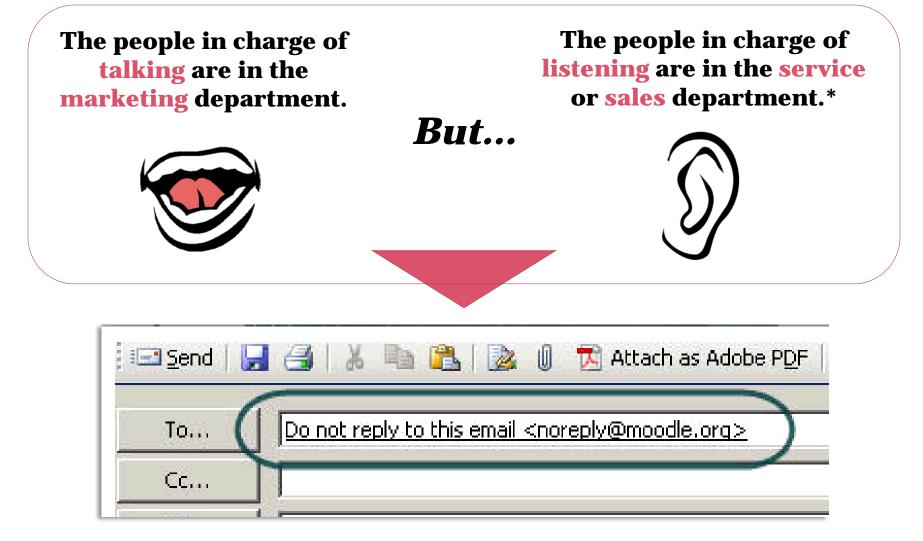
Social media and mobile

- There are more than 100 million individuals accessing Facebook via their mobile phones and another one million on Twitter.
 Source: Interpret LLC, 2010
- Mobile users are estimated to be twice as active on Facebook compared to non-mobile users. Source: Forester, 2010

TIRED	WIRED
Product Profitability	Customer Profitability
Current Sales	Customer Lifetime Value
Brand Equity	Customer Equity
Market Share	Customer Equity Share

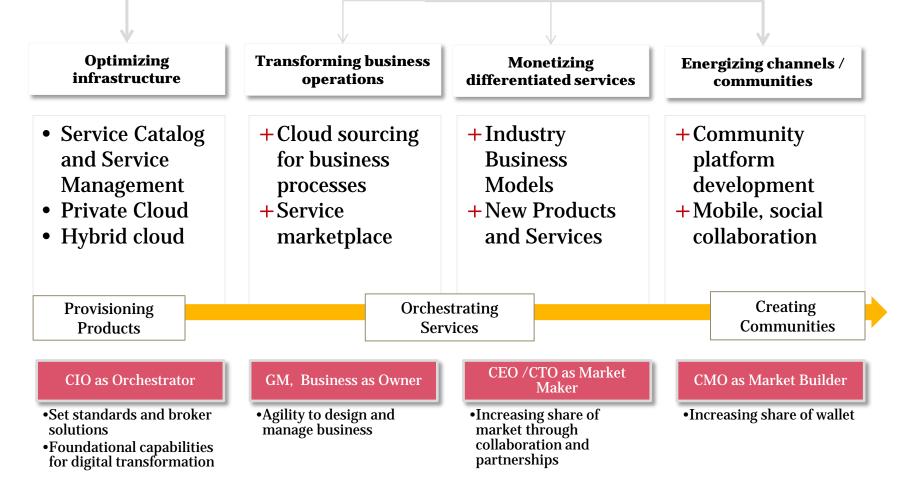
So what should businesses do?

Social is not natural for most enterprises



IT must support a transformation of business

Becoming the collaborative enterprise



From our experience, we have seen first hand what works and what doesn't

What's working

- Passion of early adopters
- Social computing with new devices
- Lots of experimentation
- Social platforms find their purpose
- Engaging and sharing content
- New opportunities for commerce

What's not working

- Lack of clear strategies, no links to business priorities
- One-way communication
- Champions move and initiatives stop
- Campaign mind-set vs. long-haul
- Decision makers not engaged
- Poor operational integration

Now is the time to take social networking seriously inside the enterprise.

ted.shelton@us.pwc.com

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Ted Shelton

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Converting Connections into Opportunities

Dr. Jonathan Reichental November 3, 2011

The social business Customer engagement Measurement Experimentation



Should you build a social business?



Transparency Nimbleness Engagement



Marketing Recruitment Collaboration Personalization Innovation



Emergence of social media measurement.



Radian5 Klout Chartbeat **Socialmention**



Experiment. It's early.



Follow me to continue this discussion: @reichental